





Three Options for Smooth Transition of Leadership

- 1. Succession
- 2. Exit
- 3. Transfer

Things to understand before we begin . . .

Nonprofits are owned by the public.

Board members accept certain legal liabilities & responsibilities.

Failure to distinguish between organizational & personal assets creates problems.

Plans for the future do not limit today's success.

Transitions are Stressful and People are unpredictable.

Others will be negatively impacted without a plan.

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NOTIFICATIONS

VARIETY

DETAILED

LONG-TERM

PERMANENT

TEMPORARY

DEFINE

SHORN FERM

POSITIONS

TIME FRAME

Financial

- Who will be able to access the account information?
- Who will be able to **authorize** money to be released from the account?
- Who has the **passwords** to online banking or other financial websites?
- Who knows the **process** of balancing the accounts to prepare monthly financials?
- Who will have **access to payroll information** including payment of payroll taxes?
- What phone number is used for **verification** on websites?
- What process is used to **track donations** and provide the required tax receipts?
- What **donors** give on a **monthly** or other **routine** schedule?

Programs

- Does your **mission statement** reflect the services you provide?
- How is staffing decided?
- What qualifications are needed to receive services?
- How are **volunteers** recruited, trained, etc?
- What programs would be the easiest to scale back if needed?
- Who will take over classes if the PATH Intl. Certified Professional is not able to continue?
 - Are there **specific donors and volunteers** that like to **support specific** parts of the **program**?

Administration

- Who is your **insurance** contact, where is the policy, and when does it renew?
- When are your **PATH Intl. credentials** due for renewal?
- Who is making sure that **CEUs** are being tracked?
- Where are **contracts** with outside organizations kept and who is the contact at other organizations?
- Who is responsible for annual maintenance like changing furnace filters,
 ensuring vehicles are maintained, and making sure the pipes don't freeze?
- Who runs **Social Media Accounts** and has access to them?
- Where are the **passwords** for websites like foundation applications, online shopping, etc.?
- Where is the best place to **purchase supplies** and who is responsible?
- Are there **relationships with vendors, donors, or others** that will assist in times of transition?

Equines

- Who **owns** each horse?
- Where is the **paperwork** to prove if the horse is owned by the nonprofit, on loan to the program, or is housed on the property but owned by someone else.
- What happens to each horse when it is **no longer able to be used** in the program or the program **closes**?
- Who is the **veterinarian**, **farrier**, **dentist**?
- What is the **schedule for routine care** like hoof trims, teeth floating, worming, vaccines, etc?
- Do any of the **horses have special needs** in order to be healthy?
- What **type of feed** is used for each horse, how much do they get, and where do you buy it?
- Are any **supplements** needed for specific horses?
- Are there any personality **quirks** with specific horses, **tricks** to encourage the desired behavior, or **triggers** that might cause unwanted behaviors?

